

South Broward Hospital District

REGULAR MEETING OF THE BOARD OF COMMISSIONERS
OF THE
SOUTH BROWARD HOSPITAL DISTRICT
INCLUDING REPRESENTATIVES OF THE MEDICAL STAFF
OF EACH OF ITS HOSPITALS

FEBRUARY 26, 2026 - 5:30 PM

PERRY BOARD ROOM
3111 STIRLING ROAD
HOLLYWOOD, FLORIDA, 33312

TELEPHONE CONFERENCE BY PUBLISHED NUMBER

US TOLL: 1-650-479-3207

ACCESS CODE: 2302 221 9446

PASSWORD: m68pJGMfV2p (66875463 from phones and video systems)

PUBLIC ATTENDANCE AND PARTICIPATION ARE WELCOMED

AGENDA

1. **CALL TO ORDER / NOTICE**

2. **ROLL CALL**

- Brad Friedman, Commissioner
- Violet N. Lowrey, Commissioner
- Laura Raybin Miller, Commissioner
- Diana L. Taub, Commissioner
- Douglas A. Harrison, Secretary / Treasurer
- Steven Harvey, Vice Chairman
- Elizabeth Justen, Chairwoman

3. **PLEDGE OF ALLEGIANCE**

4. **PUBLIC COMMENTS**

5. **APPROVAL OF MINUTES**

5.1 Regular Board Meeting Held on January 26, 2026.

5.1.1 Request Board Approval of the Minutes of the Regular Board Meeting Held on January 26, 2026 (See Attached).

6. **MEDICAL STAFF EXECUTIVE COMMITTEE REPORTS**

- 6.1 Report from the President of the Medical Staff, Memorial Regional Hospital, Memorial Regional Hospital South, and Joe DiMaggio Children's Hospital; Nigel Spier, M.D.
- 6.2 Report from the Chief of Staff, Memorial Hospital West; Fausto De La Cruz, M.D.
- 6.3 Report from the Chief of Staff, Memorial Hospital Miramar; Alvaro Visbal-Ventura, M.D.
- 6.4 Report from the Chief of Staff, Memorial Hospital Pembroke; Narendra Upadhyaya, M.D.
- 6.5 Request Board Approval of the Medical Executive Committee Reports Regarding Recommendations for Appointments, Advancements, etc. (See Attached)

7. **CONSENT AGENDA**

- 7.1 Approval of a new agreement with **Dr. Ramon Chiong, Pediatrics**.

- 7.2 Approval of a renewal agreement with **Dr. Christopher Chang**, Chief Pediatric Allergy and Immunology, Medical Director, Pediatric Medical Clinical Research Program Director, Allergy and Immunology Fellowship Program Associate Program Director, Transitional Year Residency Program.
- 7.3 Approval of a renewal agreement with **Dr. Chao-wen Lee**, Cardiology.
- 7.4 Approval of the Lowest Responsive and Responsible Bidder Lee Construction in the Amount of \$1,374,155.00 for the Memorial Regional Hospital South HVAC AHU #3 and allocate \$274,831 as Contingency to be Controlled by the Memorial Healthcare System.
- 7.5 Approval of the Selection Committee's recommendations to award Architectural Design Continuing Contract Services Agreements to the following firms, subject to approval by the Board of Commissioners subject to and successful contract negotiations: Bermello Ajamil, Gresham Smith & Partners, Gurri Matute, HKS Architects, Perkins & Will, PBK, and Saltz Michelson Architects.
- 7.6 Approval of the Selection Committee's recommendations to select HKS Architects to provide design services for individual or multiple freestanding emergency departments subject to successful contract negotiations.
- 7.7 Approval of the Selection Committee's recommendations to select Turner Construction to provide construction management services for individual or multiple freestanding emergency departments subject to successful contract negotiations.
- 7.8 Approval of the Quality Quarterly Reports, Data Q3, CY 2025 to include Environment of Care, Geometric Length of Stay Index, Infection Prevention, National Performance Goals, Grievances, Patient Experience, Medicare Readmissions, Medicare Mortalities, Patient Safety Indicators, and Risk Management and Safety Reports.
- 7.9 Approval of the Risk Management Plan for the Memorial Healthcare System.
- 7.10 Approval of the Quarterly Investment Reports to include the – Operating Funds, Retirement Plan, and Defined Contribution Plans, and the Quarterly Due Diligence and Security Monitoring Reports for – Q4, Ending December 31, 2025.
- 7.11 Approval of revisions to the Asset Allocation for the Operating Funds to include an increase from 30% to 40% for Equity Exposure; and for Real Assets, the establishment of a new 6% allocation to liquid real assets.
- 7.12 Approval of the financial reports for the month of January 2026. (See Attached)

8. FINANCIAL REPORT

Irfan Mirza, Interim Chief Financial Officer.

9. PRESIDENT AND CEO REPORT

Shane Strum, Interim President and CEO.

10. COMMISSIONERS' COMMENTS

11. NEXT BOARD OF COMMISSIONER'S MEETING

- 11.1 Our next regularly scheduled Board of Commissioner's meeting will be held on **Thursday, March 26, 2026, at 5:30 p.m.** in the Perry Board Room, 3111 Stirling Road, Hollywood, Florida 33312.

12. ADJOURNMENT

ANY PERSON WISHING TO APPEAL ANY DECISION MADE BY THIS COMMISSION WITH RESPECT TO ANY MATTER CONSIDERED AT SUCH MEETINGS OR HEARINGS WILL NEED A RECORD OF THE PROCEEDINGS, AND FOR SUCH PURPOSES WILL BE RESPONSIBLE FOR PROVIDING A VERBATIM RECORD OF THE PROCEEDINGS, WHICH RECORD INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS MADE.